



Leading Through Innovation

GREEN HYDROGEN ECOSYSTEM

accelerating Green Mobility



Disclaimer

By attending this meeting where this presentation and accompanying slides (“Presentation”) is made, or by reading the Presentation materials, you agree to be bound by the following limitations:

Certain statements contained in this Presentation may be statements of the Company’s beliefs, plans and expectations about the future and other forward looking statements that are based on management’s current expectations or beliefs as well as a number of assumptions about the Company’s operations and factors beyond the Company’s control or third party sources and involve known and unknown risks and uncertainties that could cause actual results to differ materially from those contemplated by the relevant forward looking statements. Forward looking statements contained in this Presentation regarding past trends or activities should not be taken as a representation that such trends or activities will continue in the future. There is no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. You should not place undue reliance on forward looking statements, which speak only as of the date of this Presentation.

Certain data contained in this Presentation was obtained from various external data sources, and none of the Company nor any of its respective affiliates, advisers or representatives has verified this data with independent sources. Accordingly, the Company and its respective affiliates, advisers and representatives make no representation as to the fairness, accuracy, correctness, authenticity or completeness of that data, and this data involves risks and uncertainties and is subject to change based on various factors.

The information contained in this Presentation is not to be taken as any recommendation made by the Company or any other person to enter into any agreement with regard to any investment. You will be solely responsible for your own assessment of the market and the market position of the Company, and you will conduct your own analysis and be solely responsible for forming your own view of the potential future performance of the business of the Company.

This Presentation is property of the Company and may not be copied, published, distributed or transmitted or reproduced or redistributed or passed on directly or indirectly to any other person, whether within or outside your organization or firm, or published in whole or in part, for any purpose by recipients directly or indirectly to any other person, without the explicit approval of the Company.

The information contained in this Presentation should be considered in the context of the circumstances prevailing at the time and has not been, and will not be, updated to reflect material developments which may occur after the date of the Presentation. The information set out herein may be subject to updating, completion, revision, verification and amendment and such information may change materially. This presentation is based on the economic, regulatory, market and other conditions as in effect on the date hereof. It should be understood that subsequent developments may affect the information contained in this presentation, which neither the Company nor its affiliates, advisors or representatives are under an obligation to update, revise or affirm. You acknowledge and agree that the Company and/or its affiliated companies and/or their respective employees and/or agents have no responsibility or liability (express or implied) whatsoever and howsoever arising (including, without limitation for any claim, proceedings, action, suits, losses, expenses, damages or costs) which may be brought against or suffered by any person as a result of acting in reliance upon the whole or any part of the contents of this Presentation and neither the Company, its affiliated companies nor their respective employees or agents accepts any liability for any error, omission or misstatement, negligent or otherwise, in this Presentation and any liability in respect of the Presentation or any inaccuracy therein or omission there from which might otherwise arise is hereby expressly disclaimed.

By attending this presentation and/or accepting a copy of this document, you agree to be bound by the foregoing limitations and conditions and, in particular, will be taken to have represented, warranted and undertaken that:

- i. you have read and agree to comply with the contents of this notice including, without limitation;
- ii. you will not at any time have any discussion, correspondence or contact concerning the information in this document with any of the directors or employees of the Company or its subsidiaries nor with any of their customers or suppliers, or any governmental or regulatory body without the prior written consent of the Company;
- iii. you agree not to remove or copy this document, or any materials provided in connection herewith; and
- iv. you are an eligible investor attending this presentation.

Hydrogen in Mobility Sector - Recent Developments in India



BharatBenz showcases Reliance-developed hydrogen fuel cell bus

The post was shared on LinkedIn by Nitin Seth, the CEO - New Mobility, Reliance



India's first green hydrogen fueling station likely to be commissioned in Leh by May next year

India's First Hydrogen Fuel Cell Bus Service In Ladakh To Transform Transportation

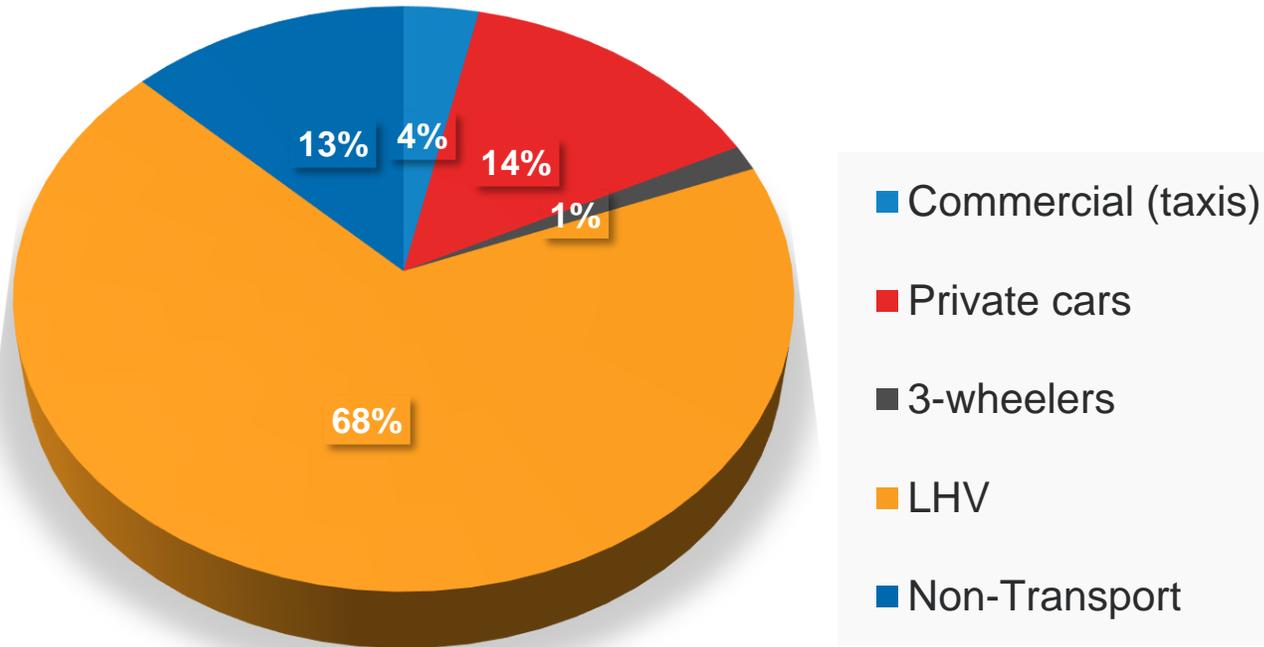


Ashok Leyland and Reliance unveil heavy-duty truck with hydrogen ICE technology

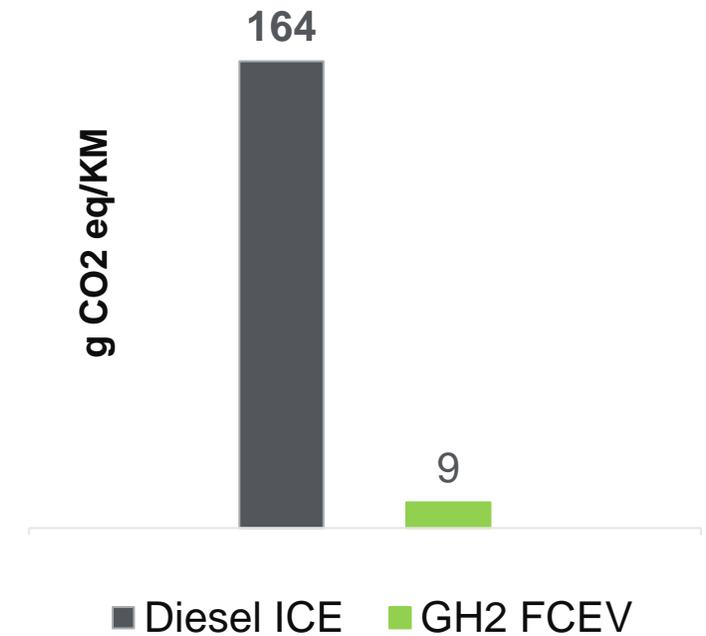
Why Hydrogen is necessary in the Mobility Sector?

India consumed 86 MMT of diesel in 2022-23 which amounted to 210 MMT of carbon emissions. Of this, **long haul vehicles contributed 163 MMT.**

Segment-wise breakdown of Diesel consumption (retail sales)



Transition from Diesel ICE to **Green Hydrogen FCEV** shall result in **95% CO2 reduction**



Why Hydrogen is best fuel option in Long Haul Vehicles?

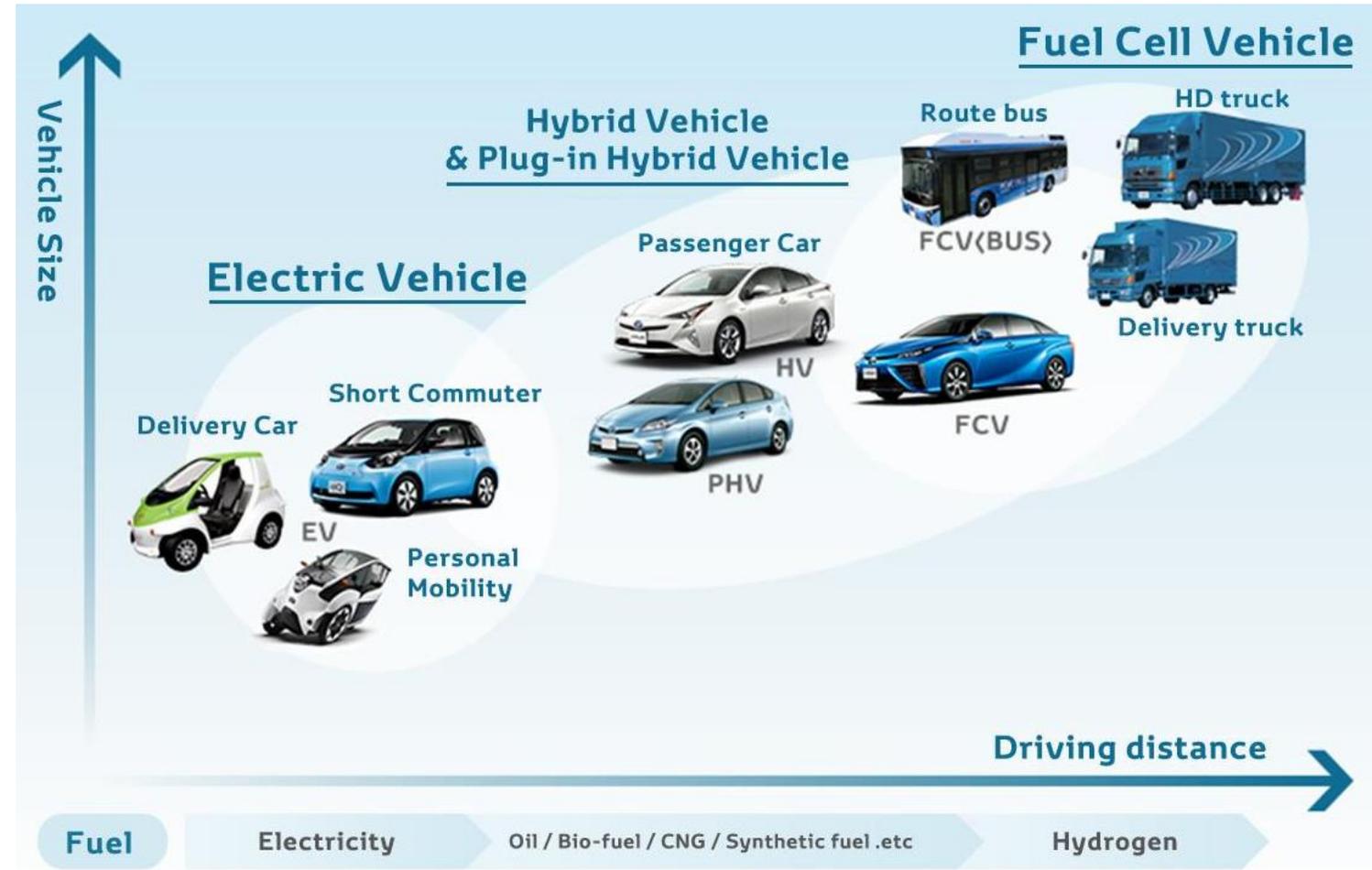
Long distances, unpredictable routes, high uptime requirements, strict driving-time regulations, and the importance of high payloads have made it particularly hard to decarbonize the LHV sector through battery storage.

Green Hydrogen FCEV:

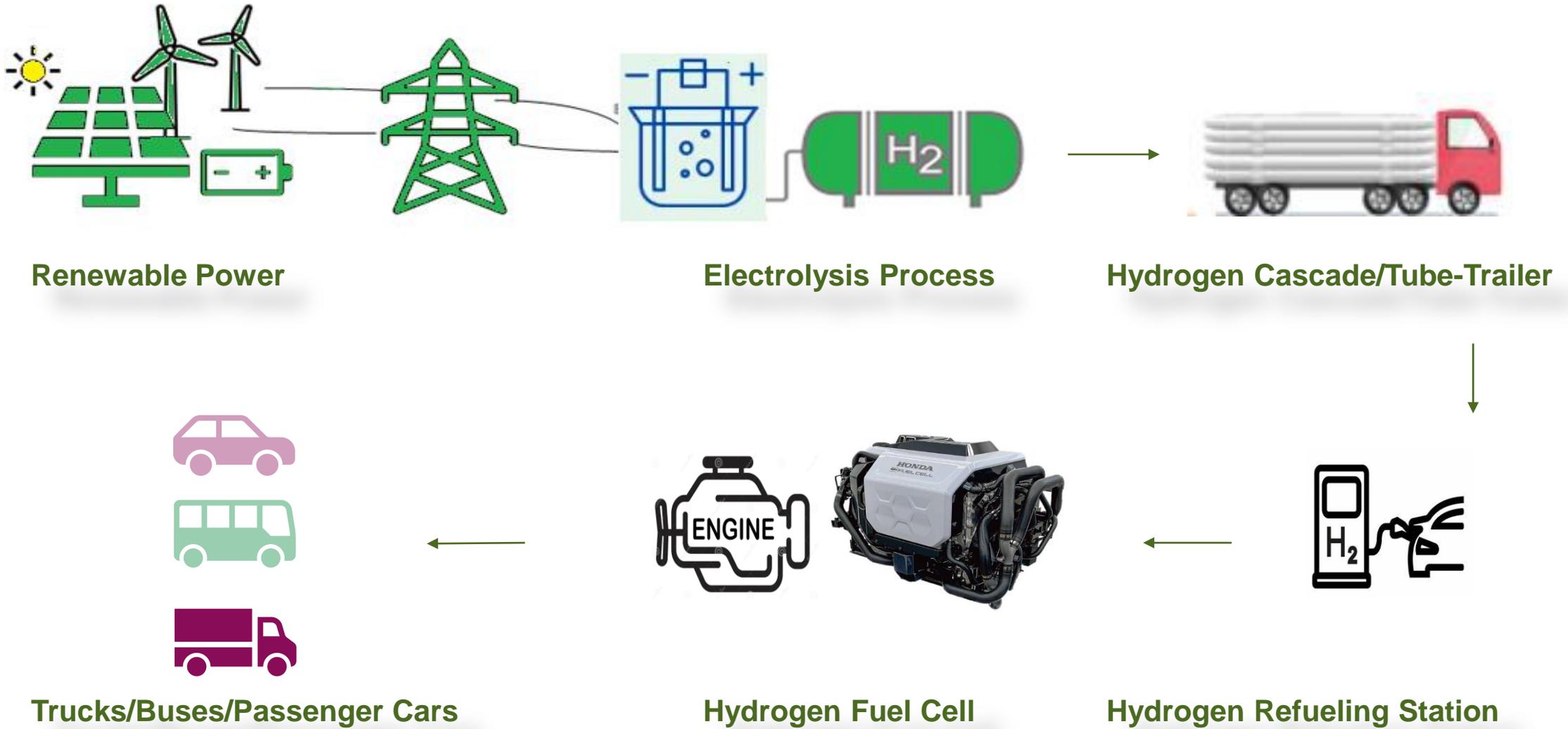
- Faster refueling
- Greater range
- Lower weight
- No grid upgrade required

Battery EV:

- Too heavy
- Charging speeds are too slow
- Infrastructure is not yet available to directly electrify trucks on particularly challenging routes



How will it be available to mobility sector?



Will use of Hydrogen make commercial sense?

Cost Break up	Notation	UoM	Values
LHV Average Daily Run	A	Km	300
Hydrogen Tank Capacity	B	Kg	8
Kilometers travelled during testing	C	KM	100
Mileage	$D=C/B$	Km/kg	13
Levelized cost of Hydrogen Cost (LCOH) @ 4 \$/Kg	$E=4*83*D$	₹	332
Mileage in Diesel	F	Km/Lt	3
Diesel Requirement @ 13 KM	$G=D/F$	Ltrs	4.17
Diesel Cost @ 90 ₹/ltr	$H=90*G$	₹	375
Savings in Hydrogen per 15 Km	$I=H-E$	₹/13 Km	43
Savings in Hydrogen per Km	$J=I/D$	₹/KM	2.87
Savings per Year	$K=J*A*365$	Lakhs	3.01

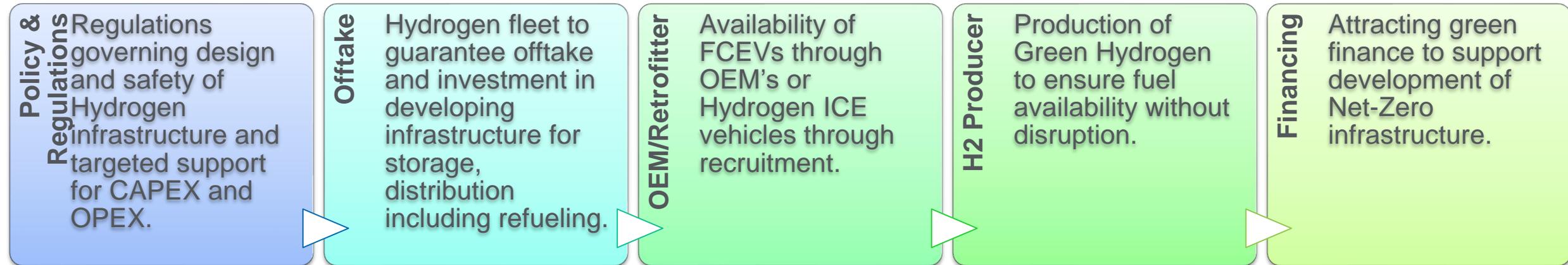
LCOH shall decrease with Electrolyser efficiency while the Diesel price can be expected to only increase due to various carbon tax mechanism being implemented to dis-incentivise fossil fuel usage

What are the Challenges and Way Forward?

Major Challenges

-  **Green Hydrogen availability and sourcing cost** shall determine the vehicle demand and development of refueling station
-  **Develop corridor for refueling infrastructure** to ensure Point-to-Point movement of Hydrogen Fueled vehicles
-  **Technology development** shall help reduce the Total Cost of H₂ Fueled Vehicle Ownership of fleet operators
-  **Investment** in ramping up refueling infrastructure shall be determined by gradual increase in availability of LHVs and Buses

Way Forward: **Green Hydrogen Ecosystem**



ACME Group: A history of Disruption in Telecom & Energy industry

Period	2003-2009: Telecom Infra	2010-Present: Solar Business	2020-Present: Green Fuel
Disruption	<ul style="list-style-type: none"> ✓ Invented fit for market products in telecom passive infrastructure space including Power Interface Unit (PIU) and Phase Change Material (PCM) 	<ul style="list-style-type: none"> ✓ India's first IPP to achieve, build and operationalize a solar power plant with subsidy free tariff of INR 2.44 INR/kWh (~3 cents/kWh) 	<ul style="list-style-type: none"> ✓ Commissioned World's first Green Hydrogen and Green Ammonia in Bikaner, Rajasthan in 2021 producing 5TPD of Green Ammonia
Impact	<ul style="list-style-type: none"> ✓ Up to 70% reduction in telecom tariffs on account of energy savings contributing to lowering calling rates from \$0.20/minute to \$0.07/minute 	<ul style="list-style-type: none"> ✓ ACME's \$0.03/kWh tariff broke the grid parity barrier for renewable power making it cheaper compared to average cost of thermal power by around 25% and accelerated adoption in solar power in India with 60 GW of present capacity and another 100 GW under-development 	<ul style="list-style-type: none"> ✓ Proof of concept as allowed for regulatory and policy push for adoption of Green Ammonia/Hydrogen in India ✓ Execution experience enabling optimisation of design and operations for large scale Green Ammonia/Hydrogen plants 

Vision

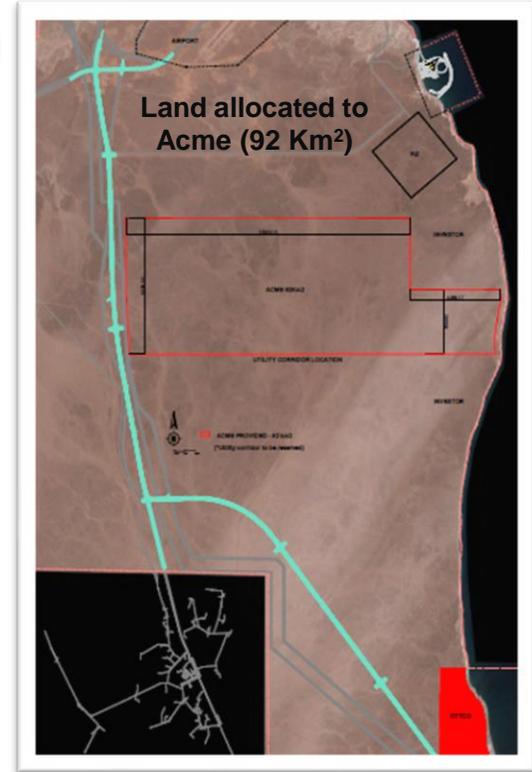
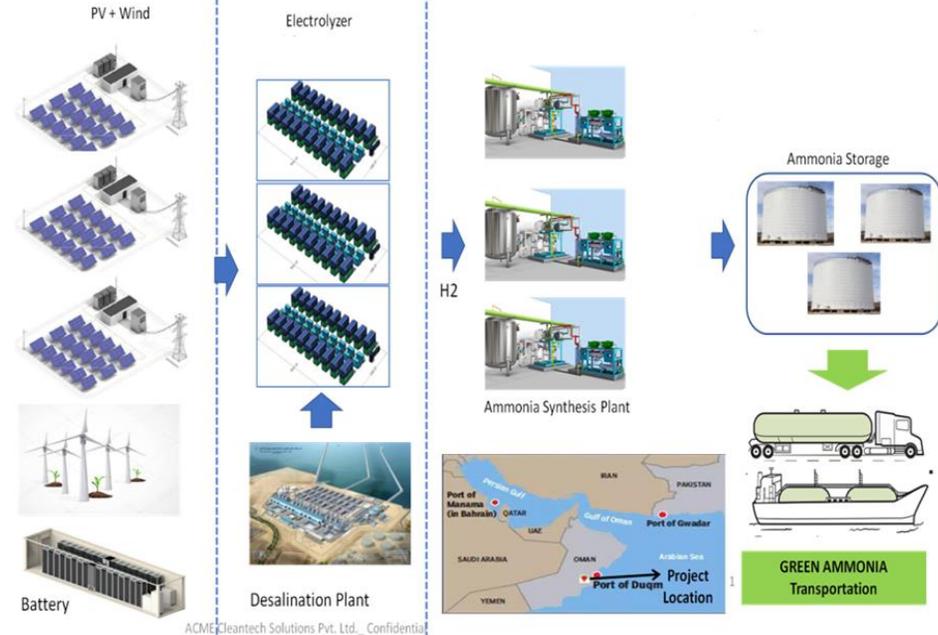
Top 3 Green Energy producers in the World, portfolio of 10 MTPA of Green NH₃/ H₂ by 2030

Green Ammonia Projects Pipeline: Oman – First Commercial Scale Project

ACME is developing one of the World's earliest Green Ammonia project in port of Duqm, Oman

- Land Acquired ✓
 - Statutory Approvals ✓
 - Off-take Term Sheet ✓
 - Offtake Agreement: Final Stage
 - Ammonia Technology: Order Placed
 - Jetty: Order Placed
 - Ammonia Storage Tank: Order Placed
 - ESIA: Approved
 - Construction Permit: Granted
 - Construction of Basic Infrastructure: Stated
- ✓ FC achieved: Jul'23
 ✓ COD: Dec'24 – Jun'25

Green NH3 – ~ 1.2 MTPA (Phase 1 and 2) | Investment – USD 6 billion



Key Partners



Green Ammonia Projects Pipeline: Other Geographies



Tamil Nadu

Project Capacity – 1.1 MTPA

- ❑ MoU signed in July 2022
 - ❑ The project will be set up at the port town of Thoothukudi
 - ❑ The project will comprise 5,000 mw of solar PV plant, 1.5 GW of the electrolyser and 1.1 million tons of ammonia synthesis loop
- ✓ Government Benefits and Grants
 - ✓ Land Identified, due diligence in progress
 - ✓ Under development



Odisha

Project Capacity – 1.1 MTPA

- ❑ MoU signed in 2022
 - ❑ To set up a 1.2 MTPA Green Hydrogen & Green Ammonia project.
- ✓ Government Benefits and Grants in progress
 - ✓ Land Identified, due diligence in progress
 - ✓ Under feasibility



USA

Project Capacity ~1.1 MTPA

- ❑ Focus on Texas
 - ❑ Multiple Options identified for RE / Process Plant Land
 - ❑ Pre - Feasibility Studies under process
- ✓ Land Identified, due diligence in progress
 - ✓ Under feasibility



Egypt

Project Capacity – 2.1 MTPA

- ❑ MoU Signed in August 2022
 - ❑ Total production capacity: up to 2.1 MTPA of Green Ammonia at Ain Sokhna, Egypt
- ✓ MOU Signed
 - ✓ Land Identified, due diligence in progress
 - ✓ Under feasibility



Thank You